

# **Disclaimer & Forward-looking Statements**

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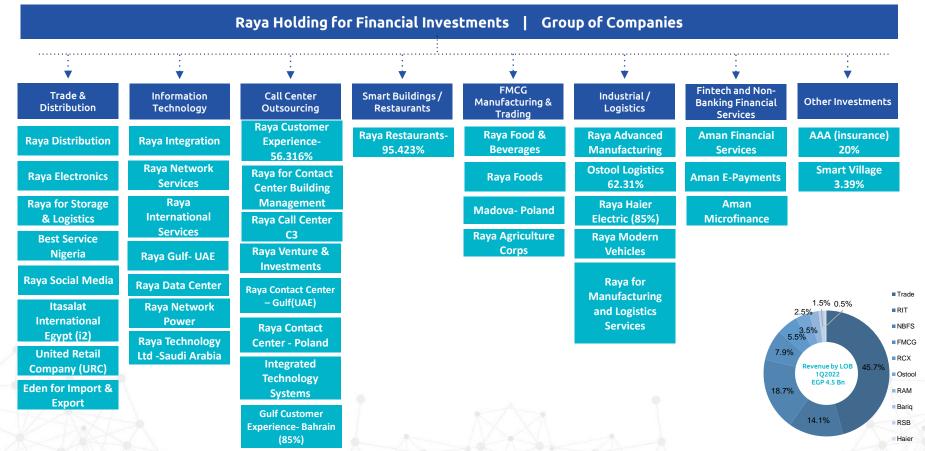
# Agenda

I. About Raya Holding Raya at a glance Ownership Information Corporate Governance **II. Business Overview Key Business Units** Operational/Financial Performance III. Financial Overview Financial Statements Key Financial Highlights





# Raya Holding Organizational Structure





# **Lines of Business**

Raya Holding is an investment conglomerate headquartered in Cairo, Egypt, managing a diversified investment portfolio. As the parent company of three mature lines of business, and nine up-and coming lines of business, the company operates in the fields of information technology (IT), consumer electronics & home appliances trading, contact center outsourcing services (CCO), data center outsourcing services (DCO), smart buildings, food and beverage manufacture and trade, land transport, logistical solutions, light-mobility vehicles, E-payments and Non-banking financial services. Raya Holding empowers more than 14,000 proficient employees, accommodating a wide international customer base from onground operations spanning Egypt, KSA, UAE, Bahrain, Poland, and Nigeria.

#### **Business Units:**

**Raya Customer Experience** 

Raya Customer Experience is a world-class Business Process Outsourcing (BPO) and Contact Center Outsourcing (CCO) Service Provider offering contact center services, back office services, inside sales channel management and professional services. RCX caters to clients, across the Middle East, Europe, Africa, and North America, in over 25 different languages. Raya Customer Experience serves its clients from eight facilities located in Cairo and Hurghada in Egypt, Dubai in the UAE, and Warsaw in Poland.

Raya Trade & Distribution

Raya Trade operates in the distribution, retail and maintenance of mobile phones and accessories, consumer electronics and home appliances across an extensive network of 14 megastores and 8,500 dealers across all distributed brands, 100 retail outlets and 48 customer service points.

**Raya Information Technology** 

Raya Information Technology is a leading systems integrator operating across 4 regional offices in Egypt, Saudi Arabia, Gulf and East Africa in providing system integration and technology consultancy services. The company's service offering includes: ATM and Self Service solutions. Data Center Site preparations, Low Current, Enterprise Network Infrastructure, and Telecom solutions.

FMCG Raya **Raya Food** 

**Raya Foods** 

Trade

Rava Foods was formed through the acquisition of The International Union for Integrated Food Industries' factory, which had been operating in the market since 2006. The company was able to successfully expand the factory's production capacity to over 35 thousand tons of produce as well as a storage capacity of 8 thousand tons. The company provides its products of frozen vegetables and fruits across two brands. Lazah and Everest.

Rava Food Trading manufactures a wide range of food products as well as distribution for in house food brands as well as exporting food products to the Middle East. Africa and Europe. With EGP 250 mn investments to date, the company's distribution strategy is built on strong pillars that ensure nationwide coverage through its 20 distributions centers and 11 thousand sgm of storage area.



# **Lines of Business**

# Non-Banking Financial Services

Smart Buildings & Raya Restaurants

Raya Smart Buildings

Haier Raya Electric

Ostool

Raya Advanced Manufacturing Non-banking Financial Services was established in 2016 with a vision to create an ultimate cashless society in Egypt, enabling Financial inclusion for Egyptians citizens across more than140k+thousand points of sales, 250+ brick and mortar branches across Egypt's governates and its 120 Microfinance branches serving its merchants. AMAN's geographical reach all over Egypt. To support its growth AMAN recently onboarded a strategic shareholder, the National Bank of Egypt (NBE), as a minority shareholder withholding 24% of AMAN's shares.

Raya Restaurants was launched in 2013 with the aim of establishing itself as a market leader within the restaurant sector in Cairo through building internationally competitive restaurant chains that offer a superior dining experience to be franchised both regionally and globally. The company's main brand Ovio, offers premium quality European cuisine across three prime locations in Galleria 40 (6th of October), Maadi, and Cairo Festival City (5th Settlement).

Raya Smart Buildings develops elegant smart commercial and office complexes, in partnership with world-renowned architectural and green building technology firms. The company's showcase properties include Galleria40 (Sheikh Zayed), Raya View (Smart Village), Raya Offices (New Cairo), and Edge Innovation Center.

**Haier Raya Electric (HRE)** is a multinational home appliances and consumer electronics company; its operations include designing, manufacturing and distributing a wide product range including refrigerators, AC's, microwaves, televisions, washing machines, computers, etc.

**Ostool,** established in 2010, is a leading provider of supply chain management services with a special focus on trucking and logistics services, storage and vessel discharging. Ostool serves many large industrial companies in Egypt with a wide range of services such as: raw materials delivery, trucking and distributing, internal trucking solutions, port services, and storage.

Raya Advanced Manufacturing was established in 2018, to assemble and manufacture light transport vehicles including: motorcycles, scooters, three-wheel vehicles, as well as four-wheel commercial and electric vehicles. The company has recently inaugurated a 10 thousand sqm factory near Cairo for the assembly and manufacture of the vehicles.



# Strong Corporate Governance Framework

#### **Board of Directors**



Medhat Khalil

Chairman

Rava Holding



**Ahmed Khalil** 

Executive Board Member CEO, Raya Holding



**Yasser Hashem** 

Non-Executive Board Member Zaki Hashem & Partners, MD



Mostafa Mobarak

Independent Board Member Managing Partner, Solera



**Ashraf Kheir El Din** 

Non-Executive Board Member CEO - First Distribution & Trading



**Sherif Kamel** 

Non-Executive Board Member Dean, AUC's Business School



**Malek Sultan** 

Non-Executive Board Member Investment Director, Watheega



**Hamed Shamma** 

Non-Executive Board Member Professor of Marketing, AUC



**Seif Coutry** 

Non-Executive Board Member Chairman, Fawry



Mohamed Hawa

Non-Executive Board Member Representing, Financial Holding LTD



**Amr El Tawil** 

Non-Executive Board Member CEO, Triangle Group

**Board Committees** 



**Noha El Ghazaly** 

Independent Board Member Egypt Country Advisor, Mediterrania Capital



Samer El Waziri

Executive Board Member Senior Adviser – Raya Holding

> Audit Committee

Responsibilities include Monitoring the integrity of the Company's financial statements prior to their submission to the Board and any formal announcements relating to the Company's financial performance.

Investment Committee Responsibilities include setting the overall investment guidelines in line with the Board's strategy, as well as Preparing investment cases and reporting to the Board

Corporate Governance Committee

Remuneration Committee Responsibilities include overseeing the implementation of the corporate governance code as a whole and recommending qualified directors and committee pominees to the Board.

Establishing the Company policy on remuneration for the executive directors, executive management, Chairman, and CEOs of the different lines of business.



# Our People

# **Executive Management**



**Ahmed Khalil** 

**Executive Board Member** CEO, Raya Holding



Hossam Hussein

Chief Financial Officer Raya Holding



Hazem Abdelhady

Chief HR Officer Raya Holding



**Bassem Megahed** 

CEO Raya Trade



Hesham Abdel Rassoul

CEO Raya Information Technology

**Mohamed Wahby** 

AMAN e-payments

Karim Khalife

Raya Restaurants

**Ahmed Refky** 

Raya Customer Experience

CEO

CEO

CEO



Tamer Badrawi

CEO Ostool





CEO Haier Raya Electric



**Hazem Moghazy** 

CEO AMAN Consumer & Microfinance



**Omar Abdel Aziz** 

CEO Raya Foods



**Ahmed Ibrahim** 

CEO Raya Smart Buildings



Mohamed el Naggar

CEO Raya Advanced Manufacturing



**Gamal Hussein** 

CEO Raya Food Trade

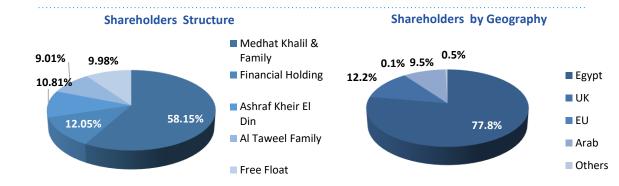


# **Share & Ownership Information**

### Share Information (RAYA.CA)

# Price 29/05/2022 (EGP) 1.9 52 Wk High 1.93 52 Wk Low 0.18 Number of Shares (mn) 2,144 Market Cap. (EGP mn) 4,073.59 Market Cap. (USD mn) 219.1

### Shareholders Structure (as of March 31st, 2022)



#### **Cash Dividends**

E	x. Date	Payment Date	Dividend Amount	Coupon No.
13	/01/2022	18/01/2022	EGP 0.06	16
13,	/07/2021	18/07/2021	EGP 0.045	15
12	/12/2019	15/01/2020	EGP 0.19	14
15	/07/2019	18/07/2019	EGP 0.24	13
13,	/06/2019	18/06/2019	EGP 0.15	12
25	/05/2017	29/05/2017	EGP 0.25	11
21	/01/2016	26/01/2016	EGP 0.20	10
26	/05/2015	28/05/2015	EGP 0.25	9
4,	/6/2013	6/6/2013	EGP 0.25	8
7/	/10/2012	9/10/2012	EGP 0.20	7
17	//01/2012	19/01/2012	EGP 0.20	6
19	/05/2010	23/05/2010	EGP 0.25	5
19	/05/2009	21/05/2009	EGP 0.21	4
24	/12/2007	26/12/2007	EGP 0.48	3
10	0/9/2007	12/9/2007	EGP 0.75	2
10	0/5/2007	14/05/2007	EGP 0.40	1

# Time Table





#### Realigning Resources:

Three CEOs appointed to lead Raya's three lines of business, taking the group's operations to higher levels of operation.

#### **Expansion:**

Expanding Raya Group's portfolio, Raya ventures into smart building development, leveraging on its strong IT expertise.

#### Portfolio Diversification:

Rava Group launched two new subsidiaries. penetrating markets that add to Raya's diversified portfolio adding BariQ and Ostool in 2010 and 2011 respectively.

- Raya Signed a contract with Makarony Polskie, a leading Polish Pasta manufacturer, to import Makarony Polskie and Sorenti pasta brands.
- Raya's premium SARY tablet was launched in November recorded to be the first in Egypt to run on windows 10.

Launched 3 new lines of business: Raya Foods, Raya Food Trade, Aman e-payment, and Aman Retail and Consumer Finance



- Raya Contact Center shares begin trading on the EGX after the completion of the
- Established Raya Foods through acquisition of 100% stake in International Union for Integrated Food Industries
- Launched Aman Microfinance Rava Advanced and Manufacturing
- Completed First Securitized Bond Offering worth EGP 500 million
- Signed an EGP 200 mn JV with Haier
- Completed Second Securitized Bond Offering worth EGP 560 million
- Acquired 100% of wholesale distributors and electronic retail companies, i2 & URC.
- Divested 100% of BariQ for Advanced Manufacturing for a total consideration of EGP570 Million. - Concluded the 3rd Securitized Bond Offering for a total size of EGP 585 Million
- Acquired 85% stake in Gulf CX, a Bahraini based contact center operator under RCX





# **Raya Trade & Distribution**

Raya Trade continues to expand its network of 14 Mega Stores covering different areas in Cairo, Giza, Alexandria and Delta as a one- stop-shop for mobile phones & accessories, consumer electronics and household appliances. The company boasts a strong brand portfolio including: Samsung, Huawei, LG, Lenovo and Nokia among many others. In addition to electronics retail, the company also provides distribution well as after sales services.







# **Competitive Advantage**

Recognized as the outlet of choice for consumer electronics across the local market since 1998



In-house Consumer finance program with potential to further expand through synergies with sister company Aman



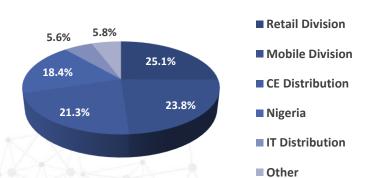
Up-to-date online platform

Differentiate through extended warranties and dedicated after-sales services



# 0

# Revenue Drivers 102022



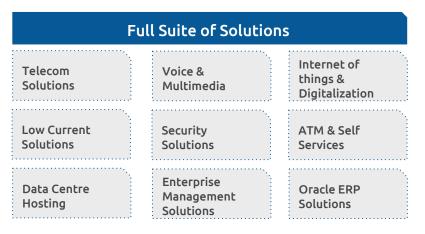
Growing regional footprint

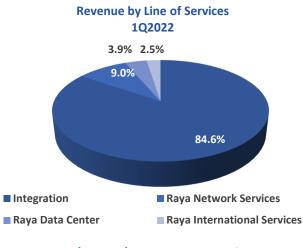


# **Information Technology**

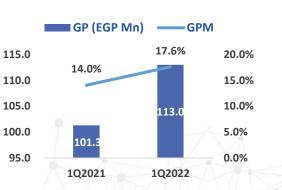
Raya Information Technology operates in the fields of systems integration and ICT Infrastructure Solutions, with offerings ranging from building up data centers to implementation of software solutions, and managing operations across EMEA region through 4 regional offices at Egypt, Saudi Arabia, Gulf and East Africa. Under the umbrella of Raya Integration, there are two companies: Raya International Services & Raya Data Center.

The company continues to expand its services and solutions offerings with a special focus on banking and telecom sector applications. Leveraging on its extensive market presence and highly experienced human capital in accordance with best-inclass global standards





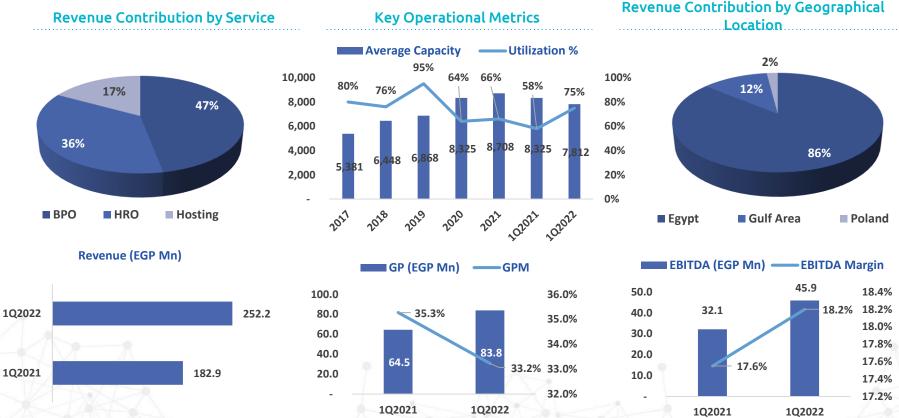






# Raya Customer Experience

**RCX** is a leading Egyptian Provider of BPO Services. Founded in 2001 by Raya Holding for Financial Investments, the Company offers a variety of services to clients in Europe, Middle East & Africa ("EMEA") Region including i) Contact Center Services, ii) Professional Services, iii) Back Office Services, and iv) Inside Sales Channel Management Services



# **FMGG**

Raya's Fast Moving Consumer Goods (FMCG) business unit comprises two companies: Raya Foods and Raya Food Trade. Raya Food Trading offers high quality products through its extensive domestic distribution and broad regional outreach. Raya Foods began operations through acquisition of The International Union for Integrated Food Industries' factory - which has been operating in the market since 2006.

#### Raya Food Trade

Raya Food Trading manufactures and distributes its own food brands (Sorenti, Haneya, Tunato), as well as exporting food products to the Middle East, Africa and Europe. The company has also expanded by acquiring 20% of Makarony Polski and acts as its regional distributor.

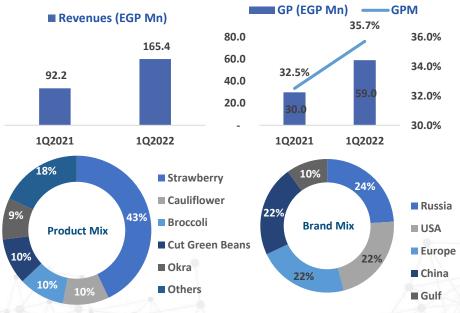


#### Diverse Product Range Supported by a Strong Distribution Capacity



#### **Raya Foods**

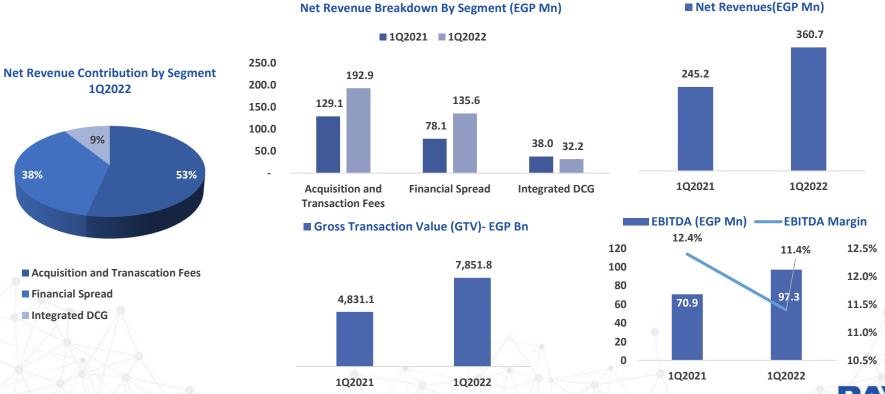
Raya Foods completed the renovation of the factory and now produces first-rate products across two main brands, Everest which targets relatively higher income segments and Lazah which targets the middle income segment in addition to bulk shipments to global distributors.





# **Non-Banking Financial Services**

Raya's Non Banking Financial Services (NBFS) business unit comprises 3 companies: Aman Financial Services, Aman E Payments and Aman Microfinance. Aman Financial Services provides installment programs for various consumer goods. Aman E Payments provides secure and convenient E payment solutions for various segments of the population through its nationwide network of POS's. Aman Microfinance provides suitable and timely financial solutions for the traditionally non banked craftsmen, small businesses, and microenterprises with limited access to funding.



# **Smart Buildings & Retail**

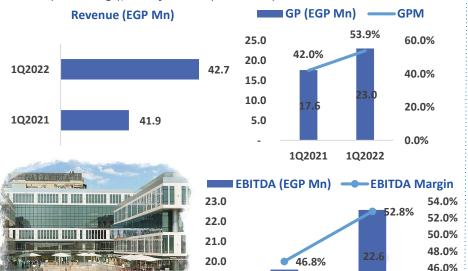
Raya's Smart Buildings and Retail business unit is comprised of two companies: Raya Smart Buildings and Raya Restaurants. Raya Smart Buildings Develops environmentally friendly smart buildings complexes for corporate and commercial businesses according to the Leadership in Energy and Environmental Design (LEED) standards. Raya Restaurants aims to establish itself as the market leader within the restaurant sector in Cairo by offering new restaurant concepts and maintaining consistency in the immaculate level service and superior quality of the food products offered to its diners.

44.0% 42.0%

1Q2022

#### **Raya** Smart Buildings

**RSB** provides an exceptional business environment to corporate tenants through mixed use offerings with the best in town of fine dining, nightlife cafes and cultural events. The current property portfolio includes: Galleria40 (Sheikh Zayed), Raya View (Smart Village), and Raya Offices (6th October).



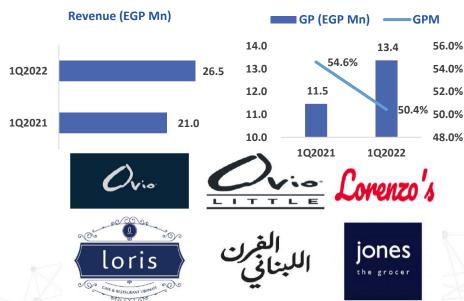
19.0

18.0

1Q2021

#### Raya Restaurants

**Raya Restaurants** was established in September 2013 with the vision to build internationally competitive restaurants that will be franchised locally, regionally and globally. The company currently boasts three restaurant chains: Ovio, Ovio Little, Loris, Jones the Grocer, The Lebanese Bakery (TLB), and Lorenzo's Pizzeria.

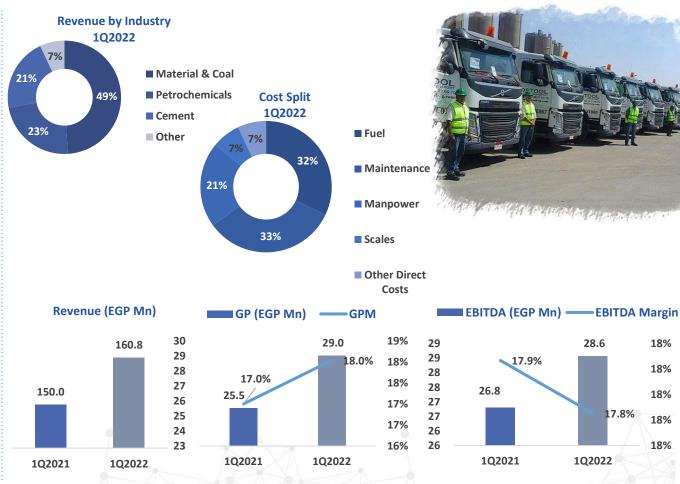


# Ostool

**Ostool,** founded in 2010, is Raya's Transport and Logistics arm that provides the most organized land trucking operation in Egypt aided by a massive fleet of 249 trucks. Ostool has built an effective system of transportation logistics and management by utilizing cutting edge technology that improves the dispatch and response rates as well as the coordination of services. Ostool's aims to maintain service consistency and reliability through its adequate safety standards and fleet maintenance program.

# **Service Offering**

In-loader Jumbo Glass Delivery	Cement Silo Distribution
Flat Bed Trucking	Coal/Pet Coke Stevedoring
Glass A Frame	Warehousing
Grain Delivery	
Container Services	
Тіррег	





# **RAM**

Raya Advanced Manufacturing (RAM) was established in 2018 to assemble and operate international modern vehicles brands. manufactures and RAM assembles light transport vehicles including: motorcycles, scooters, threewheel vehicles, four-wheel vehicles and electric vehicles. With a total investment of EGP 150 million, Raya Advanced Manufacturing operates on an state of the art plant with a total built-up area of m2 for assembly manufacturing operations.



Revenue (EGP Mn)



#### **Product portfolio**

# **E-SCOOTERS & E-BIKES**

















**GOLF CARTS** 

**TUKTUK & TYRES** 





#### **Brand Portfolio**





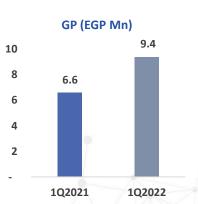


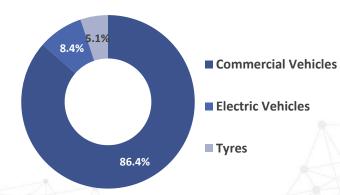






#### **Revenue Mix** 1Q2022







# Haier Raya Electric

Haier Raya Electric (HRE) is a multinational home appliances and consumer electronics company; its operations include designing, manufacturing and distributing a wide product range including refrigerators, AC's, microwaves, televisions, washing machines, computers, etc.

#### **Product** Portfolio

#### **Brand** Portfolio

# AIR CONDITIONERS (AC's)



Revenue (EGP Mn)

1Q2022

23.7



GP (EGP Mn)

(3.2)

1Q2022



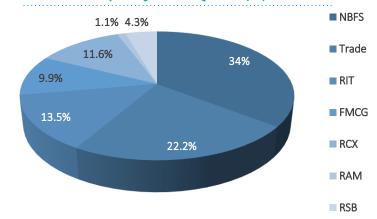


# Raya Holding Revenue Snapshot

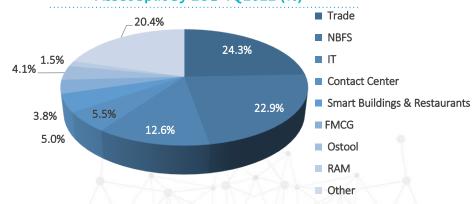


#### 3.5%\_ 2.5% 0.0%\_1.5% ■ Trade 5.5% -■ RIT ■ NBFS 7.9% 45.7% ■ FMCG RCX 18.7% Ostool 14.1% RAM Bariq RSB Haier

### **GP Split by LOB 1Q2022 (%)**



#### Asset Split by LOB 1Q2022 (%)





# **Financial Highlights**

#### **Key Highlights**

<u>1Q2022 Revenues</u> posted EGP 4,480 Mn, c. 11.1% y-o-y increase compared to EGP 4,031 Mn in 1Q2021.

<u>Gross Profit</u> posted EGP 840 Mn with a Gross Profit Margin of 18.7% in 1Q2022.

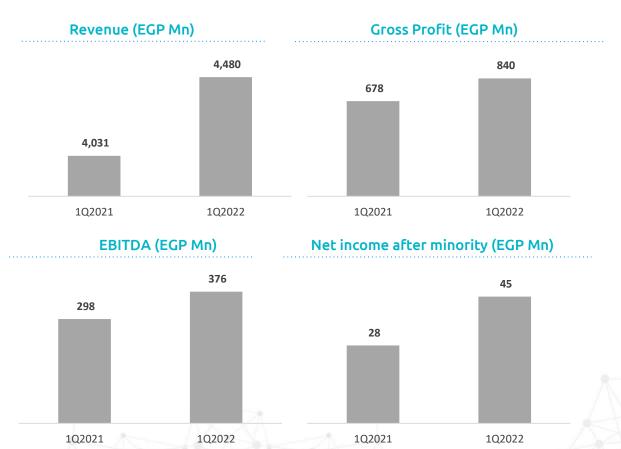
**EBITDA** for FY 2021 posted EGP 376 Mn, with an EBITDA margin of 8.4%.

**Net Income after minority** for 1Q2022 posted EGP 45.1 Mn compared to EGP 27.8 Mn in FY 2020, a 62.5% y-o-y increase.

<u>Total Assets</u> stood at EGP 16,222 Mn in March-2022 compared to EGP 14,412 in Dec-2021, up nearly 12.6%.

<u>Total Equity</u> stood at EGP 1,804 Mn in March-2022 compared to EGP 1,754 Mn in Dec-2021.

<u>Total Liabilities</u> stood at EGP 14,418 Mn in March-2022 compared to EGP 12,659 Mn in Dec-2021.





# Key Financial Figures

EGP 000	1Q2021	1Q2022
Revenue	4,031,039	4,479,590
Gross Profit	678,245	839,914
SG&A	(467,207)	(584,380)
EBITDA	297,512	375,518
Operating Income	186,574	220,320
EBT	62,445	86,861
Net Income (Loss) before Minority	35,806	53,588
CAPEX	2,219	2,258
Net Cash Flow from Operations	(210,633)	(822,144)
Cash & Equivalents	1,116,312	1,014,440
Current Assets	10,306,303	12,778,343
Current Liabilities	10,266,969	12,233,102
Working Capital	39,334	545,241
Short Term Debt	2,388,725	6,418,904
Long Term Debt	1,496,877	2,094,927
Total Debt	3,885,602	8,513,832
Total Assets	13,275,694	16,221,802
Total Liabilities	11,874,566	14,417,968
Total Equity	1,401,128	1,803,834
Depreciation(fixed assets, intangibles, right of use assets)	(86,474)	(119,984)



# Raya Holding Income Statement

Consolidated Income Statement EGP 000	1Q2021	1Q2022
Total Revenue	4,031,039	4,479,590
COGS	(3,352,794)	(3,639,675)
Gross Profit	678,245	839,914
%	16.8%	18.7%
SG&A	(467,207)	(584,380)
%	11.6%	13.0%
Provisions and impairment	(2,955)	(6,631)
Operating Income	186,574	220,320
%	4.6%	4.9%
Foreign Exchange Gains (Losses)	(1,311)	1,748
Interest Income (Expense)	(117,541)	(132,398)
Other Gains (Losses)	2,654	4,612
Takaful	(7,931)	(7,421)
EBT	62,445	86,861
%	1.5%	1.9%
Income Tax	(26,639)	(33,273)
Net Income Before Minority	35,806	53,588
Minority Interest	8,024	8,439
Net Income After Minority	27,782	45,149
%	0.7%	1.0%



**Raya Holding Balance Sheet** 

	a flotuling balance sheet				
Investment Properties   66,1,17   666,966   66,1,27   555,589   115,084   120,2919   Intangelike Ansets   370,167   38,65,59   115,084   120,2919   Intangelike Ansets   370,167   38,65,59   115,084   120,2919   Intangelike Ansets   370,167   38,65,59   15,088   18,088   16,081   15,084   15,081   10,081	Consolidated Balance Sheet (EGP 000)	Jun-21	Sep-21	Dec-21	Mar-22
Pojects interagible Austers         370,167         15,865         11,534         129,395           Listageb Austers         20,775         15,486         18,888         18,888           Listaged Austers         470,012         50,0223         605,520         655,200           Conclosed         20,40,70         20,0223         605,520         655,200           Conclosed         13,935         13,939         13,939         13,939           Available for Sale Investments through Comprehensive income         13,935         31,939         13,939         13,939           Perferent Tax Asserts         3,082,798         3,022,333         3,443,025         5,443,899           Investory         15,131         123,104         20,274         25,337           Work in Progress         15,131         123,104         20,274         25,337           Work in Progress         1,021         4,022         4,023         2,024           Work in Progress         1,021         1,023         2,023         3,443,005         3,443,499           Work in Progress         1,021         1,023         1,023         1,023         1,023         1,023         1,023         1,023         1,023         1,023         1,023         1,023					
Intargaptile Asserts   20,775   15,458   18,088   15,861   15,					
Lessed Assets					7.6
Scoole					
Investments in Associates					
Available for Sale Investments through Comprehensive Income   19,355   19,080   19,339   19,358     Deferred Tax Acutes   3,082,793   3,024,233   3,444,025   3,444,459     Inventory					
Deferred Tax Assets					
Total Non-Current Assets   3,082,733   3,024,233   3,443,025   3,425,025   3,245   3					
Inventory	Deferred Tax Assets	79,801	81,507		
Work in Progress         159,173         123,104         207,274         255,272           Accounts And Motes Receivable         4,882,287         4,865,655         5,336,549         6,250,681           Debtor Of Sale of Investments in associates         2,0         481,081         0         0           Share Based Compensation         7,088         1,04,092         1,04,049         1,04,049         1,04,049         1,04,049         1,04,049         1,04,049         <					
Accounts And Notes Receivable Accounts And Notes Payable Accounts And Notes Payab					
Debtor of Sale of investments in associates   0   481,081   0   0   0   0   0   0   0   0   0					
Pepapyments And Other Debt Balances         2,361,213         2,481,462         2,167,384         2,6881,574           Share Based Compensation         7,088         7,084         1,014,493         1,016,466         1,014,4933         1,016,466         1,014,793         1,014,593         1,016,6819         1,017,438         1,071,666         114,771         1,14,688         1,071,666         114,773         1,04,673         3,04,691         2,519,911         2,475,938         2,776,314         2,475,334         2,00,000         1					
Share Based Compensation         7,088         7,088         7,088         9,798           Cash on Hand and at Banks         1,005,481         1,054,646         1,030,423         1,014,440           Cash on Hand and at Banks         1,005,481         1,054,646         1,300,423         1,014,440           Provisions         11,2870,686         14,049,53         10,968,819         12,778,343           Accounts, And Notes Payable         2,405,467         2,591,941         2,475,538         2,776,314           Accounts, And Notes Payable         2,405,467         2,591,941         2,475,538         2,776,314           Accounts, And Notes Payable         0         0         428,853         200,000         200,000           Long-term ebt         0         0         48,858         342,769         2,686         17,830         2,715,214           Credit Facilities         4,638,095         5,670,689         4,910,249         5,653,983         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000<	Debtor of Sale of investments in associates	0	481,081	0	0
Debit balances (Tax Authority)   150,389   78,988   101,689   99,784   10,4400   10,04	Prepayments And Other Debit Balances	2,361,213	2,481,462	2,167,384	2,681,574
Cash on Hand and at Banks         1,005,481         1,054,646         1,030,423         1,014,440           Total Current Asset         9,273,7893         11,044,953         10,968,819         12,778,343           Provisions         11,271         111,478         107,166         114,178         107,166         114,178           Accounts And Notes Payable         2,405,467         2,591,941         2,475,938         2,776,314           Accounts And Notes Payable         0         0         428,858         200,000         200,000           Long-term debt         0         0         428,858         542,769           Cerdit Facilities         4,638,095         5,070,689         4,910,249         5,653,983           Cerdit Facilities         4,638,095         5,070,689         4,910,249         5,653,983           Dividends Payable         Total Current Liabilities         9,00,349         10,740,092         10,717,704         12,733,102           Working Capital         112,431         11,594         14,4746         12,951           Usual Separation of Carrent Liabilities         9,00,346         3,321,914         3,694,140         3,98,700           Susual Separation Carrent Liabilities         10,00,446         3,219,144         3,600,446         3,21	Share Based Compensation			7,088	7,088
Total Current Asset   9,737,893   11,044,953   10,968,819   12,778,343   12,049,518   14,069,186   14,401,844   16,221,802   11,771   114,768   107,166   114,673   11,771   114,768   107,166   114,673   11,771   114,768   107,166   114,673   11,771   114,768   107,166   114,673   11,771   114,768   107,166   114,673   11,771   114,768   107,166   114,673   11,771   114,768   107,166   114,673   114,773   114,768   107,166   114,673   114,773   114,768   107,166   114,673   114,773   114,768   107,166   114,673   114,773   12,475,973   12,475,475   12,475,475   12,475,475   12,475,475   12,475,475   12,475,475   12,475,475   12,475,4	Debit balances (Tax Authority)	150,389	78,968	101,689	99,794
Total Assets	Cash on Hand and at Banks	1,005,481	1,054,646	1,030,423	1,014,440
Provisions	Total Current Asset	9,737,893	11,044,953	10,968,819	12,778,343
Accounts And Notes Payable         2,405,467         2,591,941         2,475,938         2,776,314           Current Portion of long-term loans         466,387         548,853         200,000         200,000           Long-term debt         0         0         428,558         547,769           Current Portion of Long Term Labilities-Right of Use         28,990         26,846         17,300         22,152           Credit Facilities         4,638,095         5,570,689         4,910,249         5,653,983           Accoused Expenses and other Credit Balances         2,051,698         2,375,341         2,427,918         2,910,250           Dividends Payable         Total Current Liabilities         3,760,340         10,740,0932         1,071,7704         1,233,100           Working Capital         (22,447)         304,921         251,114         545,241           Issued & Paid up Capital         (22,447)         304,921         251,114         545,241           Issued & Paid up Capital         1,071,998         1,071,998         1,071,998         1,071,998         1,071,998         1,071,998         1,071,998         1,071,998         1,071,998         1,071,998         1,071,998         1,071,998         1,071,998         1,071,998         1,071,998         1,071,998         1,071,998<	Total Assets	12,820,686	14,069,186	14,411,844	16,221,802
Current Portion of Iong-term loans         406,387         548,833         200,000         200,000           Long-term debt         0         0         428,858         542,759           Current Portion of Long Term Liabilities- Right of Use         28,990         16,846         17,830         22,152           Credit Expenses and Other Credit Balances         2,051,698         2,375,341         2,432,918         2,910,260           Dividends Payable         Total Current Liabilities         9,760,340         11,2431         11,594         144,746         12,591           Working Capital         (22,447)         304,921         25,114         545,241           Sused & Paid up Capital         1,071,998         1,071,998         1,071,998         1,071,998           Issued & Paid up Capital         1,071,998	Provisions	117,271	114,768	107,166	114,673
Long-ter debt         0         428,858         542,759           Current Portion of Long Term Liabilities-Right of Use         2,8,990         56,846         17,830         922,755           Credit Facilities         4,638,095         5,070,6899         4,910,249         5,633,933           Accrued Expenses and other Credit Balances         2,051,698         2,375,341         2,432,918         2,910,560           Dividends Payable         Total Current Liabilities         9,760,340         10,740,032         10,717,704         12,233,102           Working Capital         (22,447)         304,921         251,114         545,241           Issued & Paid up Capital         1,071,998	Accounts And Notes Payable	2,405,467	2,591,941	2,475,938	2,776,314
Current Portion of Long Term Liabilities-Right of Use         28,990         56,846         17,830         22,152           Credit Facilities         4,638,095         5,070,689         4,910,249         5,553,833           Accrued Expenses and other Credit Balances         2,051,698         2,375,341         2,432,918         2,990,503           Dividends Payable         112,431         11,594         144,746         12,951           Total Current Liabilities         9,760,340         10,740,032         10,717,704         12,231,003           Working Capital         (22,447)         30,921         251,114         545,241           Issued & Paid up Capital         1,071,998	Current Portion of long-term loans	406,387	548,853	200,000	200,000
Credit Facilities         4,638,095         5,070,689         4,910,249         5,653,983           Accrued Expenses and other Credit Balances         2,051,698         2,375,341         2,432,918         2,910,260           Dividends Payable         112,431         11,594         144,746         12,251           Working Capital         (22,447)         304,921         251,114         55,241           Issued & Paid up Capital         1,071,998         1,071	Long-term debt	0	0	428,858	542,769
Accrued Expenses and other Credit Balances         2,051,698         2,375,341         2,432,918         2,910,260           Dividends Payable         112,431         11,594         144,746         12,951           Total Current Liabilities         9,760,340         10,740,032         10,717,704         12,233,002           Working Capital         (22,447)         304,921         251,114         545,241           Issued & Paid up Capital         1,071,998 </td <td>Current Portion of Long Term Liabilities-Right of Use</td> <td>28,990</td> <td>26,846</td> <td>17,830</td> <td>22,152</td>	Current Portion of Long Term Liabilities-Right of Use	28,990	26,846	17,830	22,152
11,431   11,594   144,746   12,951   12,951   10,740,032   10,717,04   12,233,102   10,717,04   12,233,102   10,717,04   12,233,102   10,717,04   12,233,102   10,717,04   12,233,102   10,717,04   12,233,102   10,717,04   12,233,102   10,717,04   12,233,102   10,717,04   12,233,102   10,717,04   10,717,04   10,717,045   10,717,04   10,717,045   10,717,0	Credit Facilities	4,638,095	5,070,689	4,910,249	5,653,983
11,431   11,594   144,746   12,951   12,951   10,740,032   10,717,04   12,233,102   10,717,04   12,233,102   10,717,04   12,233,102   10,717,04   12,233,102   10,717,04   12,233,102   10,717,04   12,233,102   10,717,04   12,233,102   10,717,04   12,233,102   10,717,04   12,233,102   10,717,04   10,717,04   10,717,045   10,717,04   10,717,045   10,717,0	Accrued Expenses and other Credit Balances	2.051.698	2,375,341	2.432.918	2.910.260
Total Current Liabilities   9,760,340   10,740,032   10,717,704   12,233,102     Working Capital   (22,447)   304,921   251,114   545,241     Total Investments   3,660,346   3,329,154   3,694,140   3,988,700     Issued & Paid up Capital   1,071,998   1,071,998   1,071,998   1,071,998   1,071,998     Legal Reserve   81,907   81,907   92,010   92,010     General reserve   41,936   41,936   41,936   41,936   41,936   41,936     Treasury Shares   48,135   (27,659)   (7,183)   (45,660)     Revaluation reserve of available for sale investments through comprehensive income   387,171   368   568   1,030     FX Gains (losses)   0   0   0   0   (45,071)     Net Profit from Share Sale in Aman   581   387,171   387,171   0     Profigir Currency Translation Adjustments   (13,457)   (13,272)   (13,313)   (8,289)     Dividends Payable   0   0   0   (290,663)   0     Retained Earnings/ (Losses)   (595,078)   (606,609)   (470,426)   113,418     Profits for the year after minority interest   126,026   440,686   487,335   45,149     Total Shareholder's Equity   1,952,950   1,376,526   1,299,434   1,267,121     Minority Interest   1,50,295   1,376,526   1,299,434   1,267,121     Notes Payable - Noncurrent portion   101,186   90,634   93,834   89,939     Notes Payable - Noncurrent portion   101,186   90,634   93,834   89,939     Long Term Debt   991,256   928,990   1,122,142   1,318,952     Long Term Liabilities - Right of Use   1,607,659   1,607,655   1,607,255   1,940,503   2,188,866     Total Noncurrent liabilities   1,667,659   1,607,655   1,607,555   1,940,503   2,188,866					
Total Investments   3,060,346   3,329,154   3,694,140   3,988,700	Total Current Liabilities	9,760,340	10,740,032		12,233,102
Total Investments   3,060,346   3,329,154   3,694,140   3,988,700	Working Capital	(22.447)	304.921	251.114	545.241
Legal Reserve         81,907         81,907         92,010         92,010           General reserve         41,936					
General reserve         41,936         41,936         41,936         41,936         41,936         41,936         11,936 <t< td=""><td>Issued &amp; Paid up Capital</td><td>1,071,998</td><td>1,071,998</td><td>1,071,998</td><td>1,071,998</td></t<>	Issued & Paid up Capital	1,071,998	1,071,998	1,071,998	1,071,998
General reserve         41,936         41,936         41,936         41,936         41,936         41,936         11,936 <t< td=""><td></td><td></td><td></td><td></td><td></td></t<>					
Treasury Shares         (48,135)         (27,659)         (7,183)         (45,060)           Revaluation reserve of available for sale investments through comprehensive income         387,171         368         568         1,030           K Gains (losses)         0         0         0         0         0         (45,071)           Net Profit from Share Sale in Aman         581         387,171         387,171         387,171         0           Foreign Currency Translation Adjustments         (13,487)         (13,272)         (13,313)         (8,289)           Dividends Payable         0         0         0         0         (290,663)         0           Net almed Earnings/ (Losses)         (595,078)         (606,609)         (470,426)         113,418           Profits for the year after minority interest         126,026         440,686         487,335         45,149           Minority Interest         339,737         332,103         454,002         536,713           Minority Interest         1,952,950         1,376,526         1,753,636         1,803,834           Notes Payable - Noncurrent portion         101,186         90,634         93,834         89,939           Long Term Liabilities - Right of Use         991,256         928,990         1,12	General reserve				41.936
Revaluation reserve of available for sale investments through comprehensive income         387,171         368         568         1,030           FX Gains (losses)         0         0         0         0         (45,071)           Net Profit from Share Sale in Aman         581         387,171         387,171         0           Foreign Currency Translation Adjustments         (13,457)         (13,272)         (13,313)         (8,289)           Dividends Payable         0         0         (290,663)         0           Retained Earnings/ (Losses)         (595,078)         (606,609)         (470,426)         113,418           Profits for the year after minority interest         126,026         440,686         487,335         45,149           Minority Interest         339,737         332,103         454,202         536,713           Minority Interest         1,392,687         1,708,629         1,753,636         1,803,834           Notes Payable - Noncurrent portion         101,186         90,624         93,834         89,939           Long Term Debt         991,256         928,990         1,122,142         1338,952           Long Term Liabilities-Right of Use         502,157         520,178         632,281         673,866           Other Long-term Liab	Treasury Shares	(48.135)	(27.659)		(45.060)
FX Gains (losses)  No dins (losses)  1 0 0 0 (45,071)  Neter Profit from Share Sale in Aman Foreign Currency Translation Adjustments FX Gains (losses)  No dins (13,457)  No dins (13,272)  No dins (13,272)  No dins (13,313)  No dins (13,313)  No dins (13,313)  No dins (13,272)  No d	Revaluation reserve of available for sale investments through comprehensive income				
Net Profit from Share Sale in Aman         581         387,171         387,171         0           Foreign Currency Translation Adjustments         (13,457)         (13,272)         (13,313)         (8,289)           Dividends Payable         0         0         0         (290,663)         0           Retained Earnings/ (Losses)         (595,078)         (606,609)         (470,426)         113,418           Profits for the year after minority interest         126,026         440,686         487,335         45,149           Minority Interest         339,737         332,103         454,022         536,713           Minority Interest         1,932,687         1,708,629         1,753,636         1,803,834           Notes Payable - Noncurrent portion         101,186         90,634         93,834         89,939           Long Term Debt         991,256         928,990         1,122,142         1,318,952           Long Term Liabilities-Right of Use         502,157         520,178         632,281         673,866           Other Long-term Liabilities         73,060         80,723         19,40,503         2,184,866					
Foreign Currency Translation Adjustments         (13,457)         (13,272)         (13,313)         (8,289)           Dividends Payable         0         0         (290,663)         0           Retained Earnings/ (Losses)         (695,078)         (606,609)         (470,426)         113,418           Profits for the year after minority interest         126,026         440,686         487,335         45,149           Minority Interest         339,737         332,103         454,202         536,713           Notes Payable - Noncurrent portion         1,392,687         1,708,629         1,753,636         1,803,834           Long Term Debt         991,256         928,990         1,122,142         1,318,952           Long Term Liabilities-Right of Use         502,157         520,178         632,281         673,866           Other Long-term Liabilities         73,060         80,723         92,247         102,109           Total Noncurrent liabilities         1,667,659         1,620,525         1,940,503         2,184,866		581			
Dividends Payable         0         0         (290,663)         0           Retainings/ (Losses)         (595,078)         (600,609)         (470,426)         113,418           Profits for the year after minority interest         126,026         440,686         487,335         45,149           Minority Interest         1,052,950         1,376,526         1,299,434         1,267,121           Minority Interest         339,737         332,103         454,202         536,713           Notes Payable - Noncurrent portion         1,392,687         1,708,629         1,753,636         1,803,834           Notes Payable - Noncurrent portion         910,186         90,634         93,834         89,939           Long Term Debt         991,256         928,990         1,122,142         1,318,952           Long Term Liabilities-Right of Use         502,157         520,178         632,281         673,866           Other Long-term Liabilities         73,060         80,723         92,247         102,109           Total Noncurrent liabilities         1,667,659         1,620,525         1,940,503         2,184,866	Foreign Currency Translation Adjustments				(8.289)
Retained Earnings/ (Losses)         (595,078)         (606,609)         (470,426)         113,418           Profits for the year after minority interest         126,026         440,686         487,335         45,149           Minority Interest         339,737         332,103         454,202         536,713           Minority Interest         1,932,687         1,708,629         1,733,636         1,803,834           Notes Payable - Noncurrent portion         101,186         90,634         33,834         89,939           Long Term Debt         991,256         928,990         1,122,142         1,318,952           Long Term Liabilities-Right of Use         502,157         520,178         632,281         673,866           Other Long-term Liabilities         73,060         80,723         92,247         102,099           Total Noncurrent liabilities         1,667,659         1,620,525         1,940,503         2,184,866					(-//
Profits for the year after minority interest         126,026         440,686         487,335         45,149           Total Shareholder's Equity         1,052,950         1,376,526         1,299,434         1,267,121           Minority Interest         339,737         332,103         454,002         536,713           Notes Payable - Noncurrent portion         1,392,687         1,708,629         1,753,636         1,803,834           Long Term Debt         991,256         928,990         1,122,142         1,318,952           Long Term Liabilities-Right of Use         502,157         520,178         632,281         673,866           Other Long-term Liabilities         73,060         80,723         92,247         102,109           Total Noncurrent liabilities         1,667,659         1,620,525         1,940,503         2,184,866					
Total Shareholder's Equity         1,052,950         1,376,526         1,299,434         1,267,121           Minority Interest         339,737         332,103         454,202         536,713           Notes Payable - Noncurrent portion         1,392,687         1,708,629         1,753,636         1,803,834           Notes Payable - Noncurrent portion         101,186         90,634         93,834         89,939           Long Term Debt         991,256         928,990         1,122,142         1,318,952           Long Term Liabilities-Right of Use         502,157         520,178         632,281         673,866           Other Long-term Liabilities         73,060         80,723         92,247         102,109           Total Noncurrent liabilities         1,667,659         1,620,525         1,940,503         2,184,866					
Minority Interest         339,737         332,103         454,202         536,713           Total Equity         1,392,687         1,708,629         1,753,636         1,803,834           Notes Payable - Noncurrent portion         101,186         90,634         93,834         89,939           Long Term Debt         991,256         928,990         1,122,142         1,318,952           Long Term Liabilities-Right of Use         502,157         520,178         632,281         673,866           Other Long-term Liabilities         73,060         80,723         92,247         102,109           Total Noncurrent liabilities         1,667,659         1,620,525         1,940,503         2,184,866					
Total Equity         1,392,687         1,708,629         1,753,636         1,803,834           Notes Payable - Noncurrent portion         101,186         90,634         93,834         89,939           Long Term Debt         991,256         928,990         1,122,142         1,318,952           Long Term Liabilities-Right of Use         502,157         520,178         632,281         673,866           Other Long-term Liabilities         73,060         80,723         92,247         102,109           Total Noncurrent liabilities         1,667,659         1,620,525         1,940,503         2,184,866					
Notes Payable - Noncurrent portion         101,186         90,634         93,834         89,939           Long Term Debt         991,256         928,990         1,122,142         1,318,952           Long Term Liabilities-Right of Use         502,157         520,178         632,281         673,866           Other Long-term Liabilities         73,060         80,723         92,247         102,109           Total Noncurrent liabilities         1,667,659         1,620,525         1,940,503         2,184,866					
Long Term Debt         991,256         928,990         1,122,142         1,318,952           Long Term Liabilities-Right of Use         502,157         520,178         632,281         673,866           Other Long-term Liabilities         73,060         80,723         92,247         102,109           Total Noncurrent liabilities         1,667,659         1,620,525         1,940,503         2,184,866					
Long Term Liabilities-Right of Use         502,157         520,178         632,281         673,866           Other Long-term Liabilities         73,060         80,723         92,247         102,109           Total Noncurrent liabilities         1,667,659         1,620,525         1,940,503         2,184,866					
Other Long-term Liabilities         73,060         80,723         92,247         102,109           Total Noncurrent liabilities         1,667,659         1,620,525         1,940,503         2,184,866					
Total Noncurrent liabilities 1,667,659 1,620,525 1,940,503 <b>2,184,866</b>					



**Raya Holding Cash Flow Statement** 

Consolidated Cash Flow Statement (EGP 000)	Mar-21	Mar-22
Net Profit before income tax and minority interest	62,445	86,861
Depreciation of fixed assets	58,238	74,749
(Gain) from disposal of fixed assets	26	(330)
Finance cost (Net)	117,541	132,398
Company's share from (Profits) of associates	(3,266)	(4,172)
Provisions	6,473	7,507
Write down of inventory	868	1,597
Write down of inventory reversal	(2,047)	(1,525)
Expected Credit Losses	24,062	30,596
Reversal of expected credit losses	(2,553)	(2,013)
Treasury Shares	2,105	(37,877)
Employee stock ownership plan	3,292	0
	267,184	287,791,824
Change in inventory	(250,835)	(351,054)
Change in projects under construction	(25,998)	(48,099)
Change in Receivables	(668,488)	(942,715)
Change in prepayments	(278,871)	(514,190)
Change in Payables	576,444	300,376
Change in Accrued expenses	256,644	477,342
Change in long term liabilities	5,671	9,862
and the months term materials	(118,249)	(780,687)
ncome taxes paid	(92,732)	(41,458)
Bad Debt	3,919	0
Provisions Used	(3,572)	0
Net cash flow from operating activities	(210,633)	(822,144)
Cash flow from Investing activities	(220)000)	(022)2.11)
Payments to acquire fixed, intangible and investment property assets	(43,414)	(46,011)
Proceeds from disposal of fixed assets	15,136	1,726
Payments for projects under construction	(39,759)	(15,022)
Payments for investments in associates	(185,000)	0
Change in deposits held for Letters of Guarantee	(18,588)	(33,280)
Net cash flow from Investing activities	(271,625)	(92,587)
Cash flow from financing activities	(271,025)	(32,387)
Proceeds from credit facilities	521,956	743,734
Payments) for long term notes debt	(112,349)	(213,811)
Proceeds from long term notes debt	212,093	524,532
Dividends paid	(475)	(131,794)
Change in Minority Interest	36,032	74,072
Financing Expense	(117,541)	(132,398)
Change in long term notes payables	(15,051)	(3,895)
Net cash flow from financing activities	524,665	860,440
Accumulated F/X differences	(2,876)	5,024
Net increase in cash	39,530	(49,267)
Beginning cash balance	1,024,363	996,592
Ending cash balance	1,063,893	947,325
Cash and Cash equivalents	1,116,312	1,014,440
Held deposits	(52,419)	(67,116)



# **Contact IR**

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